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Approved For Release 2002/06/17 : CIA-RDP78-06363A000300010007-4

SIWA ✓

24 May 1971

MEMORANDUM FOR: Director of Training

SUBJECT : Weekly Report of School of Intelligence and
World Affairs No. 20, 14 - 20 May 1971

COURSE ACTIVITIES

25X1C4a

1. SIWA's Most Productive Week

25X1A6a
25X1A9a

This may have been SIWA's busiest week with six courses running simultaneously -- IWA, AIS, IPC, USSR Survey, Briefing, and L.A. Seminar -- this with [] in [] and [] at NIS. 25X1A9a

25X1A6a

2. Advanced Intelligence Seminar

25X1A9a

The [] phase of the Advanced Intelligence Seminar ended on 19 May with a buffet luncheon [] [] 25X1A and his panel were guests of honor. Two very profitable evenings were spent with [] Jack Maury.

3. Latin American Seminar

25X1A9a

25X1A6a

The Continuing Latin American Seminar had two excellent speakers, on 18 May, for the final meeting in the present series. [] delved into his experiences, during several years [] in presenting an analysis of the political situation that resulted in the military take over in early 1964. His evaluation of [] political mores and of the conduct of the military leaders in power since 1964 provided the basis for a discussion of future prospects [].

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25X1A

The Seminar was also fortunate in obtaining Dr. Thomas Merrick, one of AID's ablest demographers, just before he takes off for a two-year tour in [] for the Ford Foundation. Dr. Merrick made good use of graphs in demonstrating the complexities of [] demographic problems.

4. Intelligence Briefing Course

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25X1A9a

Intelligence Briefing #5-71 began on 19 May with the ideal total of eight registrants from five components -- FE, IRS, NPIC, OCI, and OS. For the first time since [] took over this course two years ago, an officer has been enrolled because he needs the targeted briefing skills on an overseas assignment. [] will depart shortly for [] where he will serve as the DDI Representative. 25X1A6a

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5. USSR Survey
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A major breakthrough was registered in the USSR Country Survey course. [redacted] requested [redacted] now with the Operations School, to participate in one of the sessions. Dave took part in the session, but additionally, invited [redacted] of SB Division to appear and the invitation was approved and accepted. [redacted]

[redacted] For several years SB Division had refused to allow any of its personnel with such experience to appear in our courses. This is a great improvement in the situation and the course should benefit from this change in SB Division's position. 25X1A9a

BRIEFING ACTIVITIES

25X1X7

1. On 17 May, at Headquarters, on CIA and the Intelligence Community, for [redacted].

2. On 19 May, at State, 16 FS0's on CIA. The group consisted of officers in mid-career who have just been assigned to INR. David Mark, Deputy Director for Regional Research, was in attendance. He is running the orientation, this is the second one, and it is planned to have one about every six months. All presentations, except for the one on CIA, are handled by INR officers.

OTHER ACTIVITIES

25X1A9a

1. Training Officers Conference - Annual Institute

[redacted] attended the Annual Institute of the TOC at Ft. McNair on 14 May. Both report that the all-day institute was a stimulating experience because of the calibre of the speakers and the topical coverage.

A nationally recognized authority on anthropology and social behavior, Dr. Ethel Alpenfels led off the program. Her address on the "Impact of Cultural Trends on Organizational Behavior" was a penetrating survey of important aspects of our natural behavior. The luncheon speaker, Mr. James Beck, Deputy Director of the Federal Executive Institute, is the newly designated Director of the Bureau of Training, CSC, vice Kenneth Mulligan. The highlight of the afternoon was an address and stimulating question/answer session lasting several hours with Dr. David K. Berlo, Chairman of the Department of Communication at Michigan State University and a leading authority in communication research and presentation. Each of these speakers represent good possibilities for guest lecturers in our senior courses.

2. Area Roundtable Planning Discussions

Five members of the Inter-agency Roundtable for Area Training have had two informal discussions of proposals which might usefully be put forward at the unusual joint meeting of the Area and Language Roundtables scheduled for 27 May. As a result, the area group will propose creation of a joint standing committee of the two Roundtables which can evaluate some of the resources which now exist for better coordinating the two related types of training.

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Defer until
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been held and
results are
known

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At present, very few foreign affairs agencies or private schools have worked out much if any such coordination. Notably, the Peace Corps has faced up to this need as a result of its searching studies of field problems. This is reflected in one of the many revolutionary features of the new experiential-type cross-cultural training recently adopted by the Peace Corps. One of the strategies of the new methodology is to align both area and language training with the common basic objective of helping the student build a variety of skills he will need to be effective overseas.

3. Experiment with Operations School

25X1A9a

As an experiment, [] to conduct a 40-minute discussion in the Introduction to Covert Action on lessons for the case officer or staff agent to be drawn from [] Marc guided the discussion around two points: an American's long-term preparations for such discussions with the local nationals of a given country; and the pros and cons of possible tactics in handling this kind of discussion with a person of the target country.

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25X1A9a

PERSONNEL NOTES

1. [] is retiring from the Agency this week. He has been a tremendous asset to SIWA and OTR over the past two years. His expertise and his enthusiasm will be missed.

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2. [] will be attending the Population Seminar at Airlie House, 24-27 May.

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[]
Chief, School of Intelligence
and World Affairs

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